#### Annex A

Allilex A
From:
Sent: 16 February 2022 15:36
To: Brown, Kerry Cc:
<b>Subject:</b> 20220216_MOD Policy Profession_Would you be interested in giving a webinar on China to MOD Policy Practitioners?
Good afternoon Professor Brown,
I hope this finds you well.
Thank you for your interesting talk alongside to the Civil Service group on the Public Policy Post Graduate course last Wednesday. I am keen to expand the department's access to learning opportunities such as this, especially on China as it becomes increasingly important to consider in policy formulation.
We spoke briefly after the session on a potential webinar with MOD. Would you be interested in joining us to talk on China and the policy challenges that it presents? We are particularly interested in hearing the academic arguments around our relationship with China and the unique challenges that it presents.
Our webinars tend to run for an hour with 40 minutes for presentation and 20 for Q&A we also usually record these webinars and hold them on an MOD only intranet as learning resources.
If you would like to arrange a call to discuss this please let me know.
Kind regards,
Profession
From: Brown, Kerry Sent: 16 February 2022 15:53
To:
Cc:
Subject: Re: 20220216_MOD Policy Profession_Would you be interested in giving a webinar on
China to MOD Policy Practitioners?

Many thanks

Yes, I would be happy to do this.

can you arrange please.

Rgds

Kerry Brown

Professor of Chinese Studies and Director,

Lau China Institute

### Annex B

Sent: 16 February 2022 17:04
To: Brown, Kerry
Cc:

Subject: Placeholder: MOD webinar with Professor Kerry Brown on China

When: 08 March 2022 14:00-15:00.

Where:

This is a placeholder for a webinar focussing on China. The final event and link will be sent out closer

to the event.

From: Brown, Kerry

**Sent:** 02 March 2022 16:10

To:

Subject: Re: Placeholder: MOD webinar with Professor Kerry Brown on China

Picture of front cover of book

**Kerry Brown** 

Professor of Chinese Studies and Director,

Lau China Institute



#### Annex C

From:
Sent: 17 March 2022 16:58
To: Brown, Kerry
Cc:
Cc:
Collists 2022227 MOD Policy Profession Foodback from Webinar with MOD

Subject: 20220317\_MOD Policy Profession\_Feedback from webinar with MOD

Good afternoon Kerry,

I hope this finds you well.

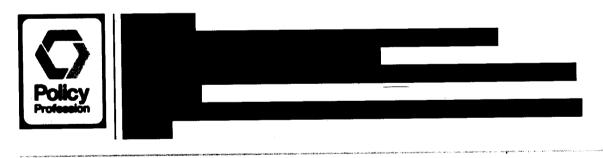
Thank you again for your time last week at the MOD webinar.

I have attached the feedback we collected after the session. We use a 7 point Likert scale so your overall score of 6/7 equates to 'very good' (average range we find is around 5-5.5/7). The real value we find in the feedback is the comment section; the main comment was that the listeners would have liked the session to run slightly longer and to have more time for Q&A. Therefore, I hope you will be willing to join us again in the future for another session.

I have received a request from a colleague working in the US Department of Defense that we share certain recorded materials with them; if possible they would like the recording from your webinar included in that list. Are you happy for me to share the session with them for their internal use? If possible I would also like to share it with other UK Government Departments (e.g. Cabinet Office, FCDO, Home Office, Department for Trade).

Let me know if you have any questions or concerns over this.

Kind regards,



From: Brown, Kerry

Sent: 17 March 2022 19:57

To:

Subject: Re: 20220317\_MOD Policy Profession\_Feedback from webinar with MOD

Many thanks. Much appreciated. And no problem sharing.

Rgds

Kerry Brown		
Professor of Chinese Studies and Direct	tor,	
Lau China Institute		
		*

Allilex D	<del></del>
From:	
Sent: 23 January 2022 16:08	
To: Brown, Kerry	
Subject: Royal College of Defence Stu	udies   Invitation - February 28th
Dear Professor Brown,	
and I would be delighted to invite you	3 programme at the Royal College of Defence Studies (RCDS) to join us once again as a guest speaker to lecture on Regional es element of the Global Strategic Environment term on February
international strategic issues on the ostates and regions in the world. Pleas	ategic level, the impact of contemporary national and current and future stability, security and prosperity of selected se find attached the generic lecture specifications and term e direction of the course. I have included the lecture learning
predominant power in the region. It he economic power with the fastest growincreasingly assertive foreign and de * Evaluate China's "world view" and it * Examine the role of China in region * Understand China's long-term strat * Assess the regional and global imp * Review China in the context of the regionally and on the global stage, lo	nal and international organisations. segic ambitions in the region and internationally sect of China's One Belt One Road Initiative. global balance of power. Offer prospects for China's future booking up to five years ahead. ilitary modernisation and growing international assertiveness
The College offers an honorarium of travelling from other parts of the cou Commandant,	ntry or overseas) and an invitation to lunch with the and a small group of Members.
I do hope that you will be available to	o join us. I look forward to hearing from you.
Kind regards	
	•
From: Brown, Kerry Sent: 24 January 2022 12:45	
To:	
Subject: Re: Royal College of Defen	ce Studies   Invitation - February 28th
Many thanks	
I would be glad to lecture on this As does the subject.	s topic, and to have lunch with The date works well

Rgds	•
Kerry Brown	
Professor of Chinese Studies and Director,	
Lau China Institute	
From:	
Sent: 17 February 2022 17:06	
To: Brown, Kerry Subject: RE: Royal College of Defence Studies   Invitation - 28 February	
Dear Professor Brown,	
I'm so sorry for the delay in my reply.	
We're delighted to hear that you will be available to join us on 28 February. It is also confirmed to join the panel. I believe she will be in touch shortly to discuss the session focut Would you perhaps be free for a call at some point tomorrow or early next week to run through details?	S.
Kind regards,	
From: Brown, Kerry Sent: Sunday, February 20, 2022 3:46:42 PM	
То:	
Subject: Re: Royal College of Defence Studies   Invitation - 28 February	
Thanks. Yes, who keeps my diary can get back with times for a call that mi	ght work
Rgds	
Kerry Brown	
Professor of Chinese Studies and Director,	
Lau China Institute	

# Annex E From: Brown, Kerry Sent: 23 February 2022 11:01 To: Subject: Re: Royal College of Defence Studies | Invitation - 28 February Dear Here is a simple powerpoint presentation I will use to structure my remarks next Monday. might wish to focus on the Belt and Road or more regional issues, from the list you originally sent. Copied to for information. Rgds **Kerry Brown** Professor of Chinese Studies and Director, Lau China Institute From: Sent: 25 February 2022 18:17 To: Brown, Kerry Subject: 20220225-RE: Royal College of Defence Studies | Invitation - 28 February Dear Kerry. Very many thanks for your slides. I have shared these with the IT team. I will also convert the slides to PDF to post to our Defence Learning Portal which will enable the Members to follow and annotate or refer to later. We're looking forward to welcoming you to Seaford House on Monday for lunch and your lecture afterwards. We would be grateful if you could you arrive at 12:15pm (37 Belgrave Square, London SW1X 8NS). I will meet you in Reception. With your permission, we will record the lecture but of course not the Q&A which is strictly under the Chatham House Rule. Some of our non-anglophone Members like to refer to the recording later to check their understanding. This will not go outside the Defence Learning Portal which is restricted to our Members only.

will select the

The lecture begins at 1400 and will run until 1700. will introduce you to the Members

questions and ask the Members to put them to you in person. This method helps ensure a fair

For the Q&A, Members will post their questions to the Slido App.

distribution of questions and to pick up themes.

giving a brief bio.

• Jordan	d a group of Members from the following nations:-
<ul><li>UK</li><li>Bangladesh</li></ul>	
Czech Rep	
• Canada	
Finally, I have attached the list of all nations	represented on the course.
I hope this is all clear and I look forward to I My mobile is, if you'd like to	hearing from you, and of course meeting you on Monday. discuss anything further.
Kind regards,	
	The state of the s
From: Brown, Kerry Sent: 27 February 2022 21:02	
To:	
Subject: Re: 20220225-RE: Royal College of	f Defence Studies   Invitation - 28 February
Dear Dear	
Deal	
Could one of my PhD students att my part?	tend the lecture as an observer? Or at least
Many thanks	
Many thanks Kerry	
Refry	
Kerry Brown	
Professor of Chinese Studies and Direc	tor,
Lau China Institute	
AND AND STREET AND ADDRESS OF THE STREET AND	<u> </u>
From:	
Sent: 27 February 2022 21:53	_
To: Brown, Kerry	al College of Defence Studies   Invitation - 28 February
<b>Subject:</b> 20220227-RE: 20220225-RE: ROY	an conege of Defence Studies   Invitation   20 residary
Door Korne	

That shouldn't be an issue. Could you please send me their name so that I can add them to the visitor list?
Kind regards,
•
From: Brown, Kerry Series 2022 22:35
To:
Subject: Re: 20220227-RE: 20220225-RE: Royal College of Defence Studies   Invitation - 28 February
Many thanks
Rgds • Kerry Brown
Professor of Chinese Studies and Director,
Lau China Institute
From:
Sent: 28 February 2022 12:17 To: Brown, Kerry
Subject: RE: 20220227-RE: 20220225-RE: Royal College of Defence Studies   Invitation - 28 February
Dear Kerry,
Many thanks. I have informed reception.
Kind regards,
From: Brown, Kerry Service Sent: 02 March 2022 16:32
To: Subject: Re: 20220227-RE: 20220225-RE: Royal College of Defence Studies   Invitation - 28 February
Dear

Good to meet on Monday

Here are the rail tickets for coming in. Do you need any more paperwork from me for this?

Rgds

Kerry .

Kerry Brown Professor of Chinese Studies and Director,

Lau China Institute

Annex F
From: Sent: 01 August 2022 10:37 To: Brown, Kerry Subject: RCDS lecture invitation
Dear Kerry Brown,
Hello. My name is Course Design and Delivery Lead for the Royal College of Defence Studies at the Ministry of Defence. I understand you have previously lectured for us in the past and therefore getting in touch in hopes of your return to speak for us. The members found your past lecture highly useful and interesting and so I would be delighted to invite you to join us in person once again at Seaford House London to speak on Alternative Approaches to Strategy – China at 1030-1230 Tue 3 Jan.
As you are surely aware the RCDS is the senior college of the Defence Academy of the United Kingdom and we run the global strategic leadership one-year course. We welcome around 120 students (Members) from over 50 nations to the course each year. Most of the Members are military (Brigadier and civilian equivalent), but we also welcome diplomats and other Civil Servants judged to have the potential to rise to the top of their Service or organisation. The course is intended to provide education on the key challenges to the security, stability and prosperity of the international community in the 21st Century, and how they might be addressed, including a look at the adequacy - or otherwise - of our international, regional and national institutions.
More specifically, term 2 titled 'Make Strategy Better' examines conceptual approaches to Strategy, Instruments of Power, Strategy Making, Implementation, Assessment and developing an understanding of strategy through lectures, Case Studies while also visiting think tanks in Brussels on EU's and NATO's strategic approaches. The Term builds on the global strategic themes studied in Term 1 and prepares members for the two Strategic Exercises (STRATEX), focused on developing, integrating and orchestrating National Security Strategies in various regions, which take place in Term 3 and Term 4.
We would be so grateful if you would be willing to give a lecture on:  Other Approaches to Strategy - China's 'Grand' Strategy. The purpose of this lecture is to focus Members on a specific region/country (in this case, China) and to examine strategy and strategy-making from an alternative perspective to Western/ European approaches. This lecture will seek to:
Explain China's strategic culture.  Examine historic influences on China's grand strategy making across DIME.  Identify and examine any specific Chinese strategy and strategy-making characteristics and culture.  Explore current Chinese strategy evolution (focusing on 2049 National Rejuvenation), themes and drivers.  Explore what can be learnt from China's strategic approach.
Examine the strategic challenges, opportunities and potential consequences of China's strategic choices.
We ask our speakers to lecture for around 45 minutes and then, after a short coffee break, to engage in 45 minutes to 1 hour of Q&A with our Members. All RCDS events operate strictly under the Chatham House Rule.
We are now working with a new contract with KCL I am currently waiting on confirmation on how payments work and if that's rather via through the MoD or through Kings.
Additionally, you are invited to lunch with the Commandant, and a small group of Members.

Please come back to me if you have any questions.

I hope that you will be available to join us. I look forward to hearing from you. Kindest regards, From: Brown, Kerry Sent: 01 August 2022 10:38 To: Subject: Re: RCDS lecture invitation Thanks. Yes, I would be glad to do this. can you add to my diary please Rgds **Kerry Brown** Professor of Chinese Studies and Director, Lau China Institute From: **Sent:** 18 August 2022 15:51 To: Brown, Kerry Subject: 20220818-RE: RCDS lecture invitation Hello Kerry Brown, I hope all is well. I would just like to come back to you to confirm your lecture on Tues 3 Jan at 1030-1230. Could you please also confirm the following: Your planned arrival time. Attending Lunch with the commandant. If you have any required or recommended pre readings for our members. If you have any slides with your lecture. If so, could you please send them while CCing me in that as ppt. and not pdf. to email.

I confirm that the lecture falls under Chatham House rules. I'd also like to check it's okay with you for us to record your lecture for any members unable to attend and to assist members whose English is not their first language.

I have attached a members country list should you be interested in our global breakdown of our academic year.

I look forward to meeting you and attending your lecture.

Kindest regards,

From: Brown, Kerry

Sent: 18 August 2022 17:46

To:

Subject: Re: 20220818-RE: RCDS lecture invitation

Thanks. This looks good

I would come about 10. Yes, lunch would be good.

Proposed prereading would be this:

STATE OF STREET, STREET, COM.

https://globalsummitryproject.com/the-global-summitry-e-journal-special-issue-fall-2021-the-eu-us-and-china-hybrid-multilateralism-and-the-limits-of-prioritizing-values/

The Global Summitry E-Journal, Special Issue Fall 2021: The EU, US and China: Hybrid Multilateralism and the Limits of Prioritizing Values – Global Summitry Development

Kerry Brown . Kerry Brown is Professor of Chinese Studies and Director of the Lau China Institute at King's College, London, and Associate Fellow on the Asia Pacific Program at Chatham House.He is the author of over 20 books on China, the most recent, "China Through European Eyes: 800 Years of Cultural and Intellectual Encounter" will be published by World Scientific, Singapore, in ...

Rgds

Kerry

Kerry Brown		
<b>Professor of Chinese Studies and Direct</b>	or,	
Lau China Institute		

Annex G
From: Sent: 23 November 2022 14:33 To: Brown, Kerry Subject: 20221123-Strikes
Hello Kerry,
I hope all is well.
Sadly the TFL has decided to cancel Christmas. Specifically this strike will impact perhaps yourself but certainly our members from being able to attend Seaford House on the day of your lecture <b>3 Jan.</b>
Could I ask if you would be okay for you to do your lecture via zoom? It would be preferable to have you in person but would be a difficult feat to pull off with a strike.
If you are okay with this, we will make our week of programming virtual and notify our members. If the strike were to be called off, we would not then go back to in house as once members have been notified of the week being virtual, some number of our international members will fly back to their countries and attend via zoom from there.
Apologies for the requested change of plan. Could you please let me know as soon as you can so I can get the word out to members?
Thank you so much.
Best regards,
From: Brown, Kerry Sent: 23 November 2022 14:46 To: Subject: Re: 20221123-Strikes
Thanks. That is fine by me - happy to do virtual.
Rgds
Kerry Brown Professor of Chinese Studies and Director, Lau China Institute

**Annex H** 

From: South Tuesday, January 2, 2022 10:05:42 AM
Sent: Tuesday, January 3, 2023 10:05:43 AM  To: Kerry Brown
Subject: 20230103-our lecture today
Subject. 20230103 Out lecture today
Happy New Year Kerry.
We are very much looking forward to your virtual lecture in just under 30 min.
I just wanted to let you know that we are using that zoom code from 1010 for a term briefing. So please note when you first come into zoom you will see a presentation going on before you are placed into a break out room with the Commandant and I.
Best regards,
<b>`</b>
From: Kerry Brown
Sent: 30 January 2023 23:06
To:
Subject: Re: 20230103-our lecture today
· 
Dear
Do you know how I get paid for this lecture? I remember someone said the process had change since last year but I hadn't heard anything
Rgds
11643
Kerry