



Sam Dunning <info@ukctransparency.org>

RE: FOI request, IMPFOI-24-059

IMPFOI <foi@imperial.ac.uk>

29 February 2024 at 15:38

To: Sam Dunning <director@ukctransparency.org>

Dear Sam,

Thank you for your Freedom of Information Act request.

Please find attached emails within the scope of your request. We have removed personal information and contact details. Please note that Ping Huang's role was facilitatory; the Contracts Partnership Team would lead on contract negotiations for the Department.

Yours,

Freedom of Information Team

Imperial College London

Please note that if you are unhappy with the way that we have handled your request, you can ask us to conduct a review. Please make your representation in writing within 2 months of the date you received this response. If you remain dissatisfied with how Imperial has handled your request, you may then approach the [Information Commissioner's Office](#).

[Quoted text hidden]

**IMPFOI-24-059 Emails.pdf**

752K

From: [Huang, Ping](#)
To: [@jari.cn](#);
Cc:
Subject: Draft agreement: CSIC-Imperial Innovation Centre 20190124 (ICL13May2019)
Date: 13 May 2019 11:00:04
Attachments: [CSIC-Imperial Innovation Centre 20190124 \(ICL13May2019\).docx](#)

Dear ,

Please find attached the draft agreement for tonight's discussion. Details still requires further discussion and confirmation. Thanks for your patience.

Kind regards,

Ping Huang
Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Website: <http://www.imperial.ac.uk/data-science/>
Email: [@imperial.ac.uk](#)

From: [Huang, Ping](#)
To:
Subject: Fw: CSIC Signing Ceremony 25th September
Date: 04 September 2019 16:04:59

倪主任好，

您们过来的时候能否做一个易拉宝带过来？尺寸是800mm x 2000mm 是做签约时的背景板，和帝国理工的放在一起 见以下房间布置

谢谢！

黄萍

On Thursday, 1 November 2018, 10:27:07 GMT,

[@hotmail.com](#)> wrote:

Dear Prof. and Ms. Huang,

Please find the attached document which we expect to sign it when we visit DSI. Please have a check if it is appropriate.

The following is the potential collaborative points from my colleague:

1 支持大数据可视化的可扩展性的工具和技术 或者定制面向特定数据展现需求的大数据的可视化应用，例如智慧院所 智慧军营 智慧海洋等

描述：在我所自主研发的大数据平台中，有一款数据可视化分析工具JariPilot，可以辅助数据可视化的开发工作，尝试能不能将现有的帝国理工大学数据科学研究所的可视化平台中的一些工具集及中间价整合至我们的平台中，形成一款更为强大的产品

2 面向设备操作参数的基于数据同化及专用算法的故障预测及诊断和其它领域的一些数据分析应用

描述：我所正致力于开发大数据的应用，我们可以一起在我所的主要产品领域进行专用数据分析算法的共同研发，形成共享产权的专用算法及应用

Thanks and br,

Department Head of Research & Innovation
JARI of China Shipbuilding Industry Corporation

From: @imperial.ac.uk
To: @hotmail.com
Subject: Fwd: Invitation Letter
Date: 04 December 2019 09:37:18
Attachments: [Invitation Letter](#)
[Untitled attachment 0001/.htm](#)

Begin forwarded message:

From: "Huang, Ping" @imperial.ac.uk>
Date: 2 December 2019 at 19:12:15 GMT
To: @jari.cn>
Subject: Invitation Letter

Ping Huang
Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email: @imperial.ac.uk
Website: <http://www.imperial.ac.uk/data-science/>

From:
To:
Cc: @jari.cn; @csic.com.cn; @163.com; Huang, Ping;
Subject: RE: CSIC-Imperial collaboration
Date: 03 January 2019 09:52:36

Dear

Many thanks for the feedback and Happy New Year to all!

We shall be in touch with the academics internally and coordinate next steps soon.

Best wishes

Corporate Partnerships Senior Associate | Faculty of Engineering
Imperial College London | South Kensington Campus | Faculty Building | London SW7 2AZ, UK
[@imperial.ac.uk](mailto:imperial.ac.uk)

w: www.imperial.ac.uk/engineering/corporate-partnerships

From: @jari.cn>
Sent: 02 January 2019 11:49
To: @imperial.ac.uk>
Cc: @jari.cn; @csic.com.cn; @163.com; @imperial.ac.uk>;
@imperial.ac.uk>; Huang, Ping @imperial.ac.uk>;
@imperial.ac.uk>
Subject: Re: CSIC-Imperial collaboration

Dear

Thanks for your messages and happy new year.

We are considering the technical areas after we came back from UK. Our institute is contacting in the field of data science, AI etc. We have also invited to visit our company for further discussion on the collaborative topics on this Saturday.

As you may know, CSIC has 28 institutes in total and many subsidiary companies in many areas. We suggest to figuring out a technical cooperation framework agreement between CSIC and Imperial. To start, we can firstly launch a project with DSI or a technical center between JARI and Imperial.

Please do not hesitate to contact me for the further cooperation issues.

Best regards,

-----原始邮件-----

发送时间: 2018年12月20日 星期四

收件人: @jari.cn>, "

[@imperial.ac.uk](mailto:imperial.ac.uk)>

[@csic.com.cn](mailto:csic.com.cn)>,"

抄送: [@163.com>](mailto:), [@jari.cn>](mailto:)
"Huang, Ping" [@imperial.ac.uk>](mailto:), [@imperial.ac.uk>](mailto:),
主题: CSIC-Imperial collaboration [@imperial.ac.uk>](mailto:)

Dear all

I hope this email finds you all well. I would like to send a quick note as a follow up to our recent meeting at Imperial. We have now started engaging internally with a number of academics and research groups aiming at putting together a proposal for your consideration. The past couple of months have been rather busy with "year-end" deadlines, so we have not been able to move with this as quickly as we would like. Nevertheless, our interest in exploring ways we can work together remains very strong, and we do look forward to our fruitful interactions early in the new year.

In the meantime, it would be useful to hear if you had any further input or comments about the technical areas we discussed in our meeting, as I guess there has been some time since and priorities might have changed.

Finally, moving forward, it would be helpful if you could let me know who the main point of contact would be on your side so we manage communication effectively.

Many thanks for all your efforts with this and look forward to receiving your feedback.

Best wishes

Corporate Partnerships Senior Associate | Faculty of Engineering
Imperial College London | South Kensington Campus | Faculty Building | London SW7 2AZ, UK

w: www.imperial.ac.uk/engineering/corporate-partnerships

From: Huang, Ping <<[redacted]@imperial.ac.uk>
Sent: 18 May 2020 10:12
To: <<[redacted]@imperial.ac.uk>
Cc: <<[redacted]@imperial.ac.uk>; <<[redacted]@jari.cn>; <<[redacted]@imperial.ac.uk>
Subject: CSSC/JARI-IC Digi-Ocean Centre

Dear [redacted],

Thanks for checking with me regarding JARI/IC centre progress. I would like to bring this to your attention. Please see the attachment JARI sent to us. JARI said the agreement was not a contract and their payor company require a contract to arrange the payment. JARI also mentioned the agreement we signed last September would require a college seal in addition to the signature.

[redacted] is in the process of adding the costing for the SoW.

Please feel free to let me know if you require any further information. Many thanks.

Ping Huang

Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email: <<[redacted]@imperial.ac.uk>

From:
To: [Huang, Ping](#)
Cc:
Subject: Re: Fw: Scan-to-email from ICTprintservice
Date: 28 November 2018 07:38:55

Hi Ms. Huang,

Received with many thanks.

Would it be possible to deliver one original copy to me?

My postal address is :

We are planning to set up a collaborative research centre with DSI by funding 3 million pounds for 5 years. And we would like to invite to visit our Lianyungang (Jiangsu province) headquarter for further technical discussion if convenient.

Br,

-----原始邮件-----

发件人: "Huang, Ping" <<@imperial.ac.uk>>
发送时间: 2018年11月26日 星期一
收件人: <<@jari.cn>>
抄送: " <<@imperial.ac.uk>>
主题: Fw: Scan-to-email from ICTprintservice

Hi

It was very nice to meet everyone at DSI and was very pleased to hear we would discuss plans for future collaboration. Please see attached signed copy.

Look forward to discuss in detail.

Kind regards,
Ping

From:
To: [Huang, Ping](#); [_CSSC JARI](#)
Cc:
Subject: RE: JARI End User Undertaking for Project 2
Date: 19 October 2020 17:28:03
Attachments: [Digi-Ocean Schedule 2 SOW Project 3 Oceanology 6Aug20](#); [_Signed_ICL_signed_v2.pdf](#)
[Novation Agreement_CSSC_JARI_Imperial_Ocean_Data_Centre_Agreement_28_Sept_2020_signature_ICL.pdf](#)

Dear

您好. Please find attached (1) the SoW and (2) Amendment Agreement Signed by Imperial.

Looking forward to received the sign copy from JARI (and JARI Automation Co. for amendment agreement) soon in electronics and physical copy version.

Please feel free to let us know if you have any question.

Best,

From: Huang, Ping [@imperial.ac.uk](mailto: @imperial.ac.uk)>
Sent: 12 October 2020 15:36
To: [CSSC JARI @vip.163.com](mailto: CSSC JARI @vip.163.com)>
Cc: [@imperial.ac.uk](mailto: @imperial.ac.uk)>; [@jari.cn](mailto: @jari.cn)>
Subject: Re: JARI End User Undertaking for Project 2

Dear

您好，请见附件填写EUU的说明和Guidance for UK Licensees，供参考

以下是我们早上通话时提到需明早确认的内容：

1. 帝国理工认可合约的电子签名，电子文件是正式法律文件 请确认JARI是否接受？我们可以尽快安排电子签名的文件邮件给您，JARI方签名以后电子版本发回来，同时邮寄回来
2. 如果JARI需要纸上签名，为加快速度，请JARI先签好名，立即电子发送/同步邮寄过来，我们收到以后会尽快发回

签字注意事项：

1. Amendment: JARI 签字； JARI Automation签字 签字下面需要写明名字，职务和签字日期
2. SOW 签字在 右边（Endorsed by）， 签字下面需要写明名字，职务和签字日期； Approved by 下面由法务代表 签字，可以加上其他技术代表，也请写明名字，职务
3. EUU： 第二页签字，日期， 签字下面需要写明名字，职务； 第三页需要加上JARI信签头，加上公司名字和地址， 签字日期， 下面写同一位签字人的签名 名字 职务

谢谢！
黄萍

From:
To: [Huang, Ping](#)
Cc:
Subject: RE: Plate with the Centre Name
Date: 04 September 2019 21:18:42

Thanks all, this is what we will put on the plaque

All the best

From: Huang, Ping <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>
Sent: 04 September 2019 15:59
To: <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>
Cc: <[@jari.cn](mailto:Ping.Huang@imperial.ac.uk)>; <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>; <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>; <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>
Subject: Re: Plate with the Centre Name

Dear all,

The name has been amended to the following by JARI:

Imperial College - CSIC - JARI
Future Digital Ocean Innovation Centre
中船重工江苏自动化研究所 - 帝国理工
未来数字海洋创新中心

Thanks

On 4 Sep 2019, at 15:54,
[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)> wrote:

Hi All

Please can you confirm whether this is the final wording, as we need to this this ordered before the end of the week if it is to arrive in time for 25th September

All the best

From: Huang, Ping
Sent: 28 August 2019 17:59
To: <[@jari.cn](mailto:Ping.Huang@imperial.ac.uk)>; <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>
Cc: <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>; <[@imperial.ac.uk](mailto:Ping.Huang@imperial.ac.uk)>
Subject: Plate with the Centre Name

倪主任好，

中心马上就要挂牌了，好激动！我们会在签约前做一个牌子，我们确认一下名字是不是这么写：

Imperial College - China Shipbuilding

Future Digital Ocean Innovation Centre

中船重工 - 帝国理工学院

未来数据海洋创新中心

谢谢！

祝好，

黄萍

Ping Huang

Data Science Institute, Imperial College London

William Penney Building, South Kensington Campus, London SW7 2AZ

Website: <http://www.imperial.ac.uk/data-science/>

Email: [@imperial.ac.uk](mailto:ping.huang@imperial.ac.uk)

From: [Huang, Ping](#)
To: [@hotmail.com](#)
Subject: Re: Project abstract
Date: 04 December 2019 16:32:00
Attachments: [CSIC Projects CN.docx](#)
[CSIC Projects EN.docx](#)

Dear

Please see both Chinese and English version amended. Let me know if this is Ok. Thanks.

Kind regards,
Ping

From: Huang, Ping
Sent: Wednesday, December 4, 2019 9:36 AM
To: [@hotmail.com](#)>
Subject: Fwd: Project abstract

Begin forwarded message:

From: "Huang, Ping" <[@imperial.ac.uk](#)>
Date: 3 December 2019 at 15:36:50 GMT
To: [@jari.cn](#)>
Cc: "[@imperial.ac.uk](#)>
Subject: Project abstract

倪主任好，

请见附件项目简介，您看看有没有需要修改的地方？谢谢！

黄萍

Ping Huang

Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email: [@imperial.ac.uk](#)
Website: <http://www.imperial.ac.uk/data-science/>

See description on Page 3-7

From: Huang, Ping <ping.huang@imperial.ac.uk>
Sent: Thursday, August 6, 2020 6:17 PM
To: <ping.huang@vip.163.com>; <ping.huang@jari.cn>
Cc: <ping.huang@imperial.ac.uk>; <ping.huang@jari.cn>;
<ping.huang@imperial.ac.uk>; <ping.huang@imperial.ac.uk>
Subject: Re: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Sorry here is the attachment. Thanks.

Best,

Ping

From: Huang, Ping <ping.huang@imperial.ac.uk>
Sent: Thursday, August 6, 2020 5:40 PM
To: <ping.huang@vip.163.com> <ping.huang@vip.163.com>; <ping.huang@jari.cn>
Cc: <ping.huang@imperial.ac.uk>; <ping.huang@jari.cn>;
<ping.huang@imperial.ac.uk>; <ping.huang@imperial.ac.uk>
Subject: Re: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear _____,

Time flies and it's almost a year since we signed the centre agreement last year. It was nice to discuss the centre commence progress with you and _____ today.

Further to our chat today, the SoW is now updated with the following note in Research Project Cost:

(excluding centre management and operation's cost)

Please see attached. It's signed by Professor _____ We are grateful if you could return it with
President _____ signature.

Please let me know if you have any questions. Many thanks.

Kind regards,

Ping

From: Huang, Ping <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Sent: Thursday, June 25, 2020 12:16 PM
To: <[@vip.163.com](mailto: @vip.163.com)>
Cc: <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Subject: Fw: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear _____ ,

烦请顾所在附件签字后扫描发回 谢谢!

祝好,
黄萍

From: Huang, Ping <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Sent: Monday, June 22, 2020 10:22 AM
To: <[@csic.com.cn](mailto: @csic.com.cn)>; <[@jari.cn](mailto: @jari.cn)>;
<[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[@jari.cn](mailto: @jari.cn)>; <[@imperial.ac.uk](mailto: @imperial.ac.uk)>;
<[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Cc: <[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[@imperial.ac.uk](mailto: @imperial.ac.uk)>;
<[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Subject: Re: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear Steering Committee members,

Thanks for the comments we received. The SoW has been updated accordingly and signed by Professor _____. Please see attached.

_____ hand over to you now for JARI's signature. Feel free to let me know if there is any questions. Many thanks.

Best wishes,
Ping

From: Huang, Ping <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Sent: Thursday, June 11, 2020 6:40 PM
To: <[@csic.com.cn](mailto: @csic.com.cn)>; <[@jari.cn](mailto: @jari.cn)>;
<[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[@jari.cn](mailto: @jari.cn)>; <[@imperial.ac.uk](mailto: @imperial.ac.uk)>;
<[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[imperial.ac.uk](mailto: imperial.ac.uk)>
Cc: <[@imperial.ac.uk](mailto: @imperial.ac.uk)>; <[@imperial.ac.uk](mailto: @imperial.ac.uk)>
Subject: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear Steering Committee members,

Hope everyone is well. Please kindly review attached schedule 2 SOW for project 3 of the JARI/CSSC-IC Future Digital Ocean Innovation Centre. The project details have been

carefully reviewed and agreed by both teams. The Steering Committee's approval is appreciated. If you would like to discuss further, please let me know before Tuesday 16th June 2020. After that, it would be considered approved and will signed the agreement on behalf of the Steering Committee and proceed.

Please feel free to let me know if you require any further information. Many thanks.

Best wishes,

Ping

Ping Huang

Centre Manager, JARI/CSIC-IC Future Digital Ocean Innovation Centre

Data Science Institute, Imperial College London

William Penney Building, South Kensington Campus, London SW7 2AZ

Email: [@imperial.ac.uk](mailto:ping.huang@imperial.ac.uk)

Website: <http://www.imperial.ac.uk/data-science/>

From: [Huang, Ping](#)
To:
Subject: Re: SOW Project 1 & 2
Date: 13 January 2020 15:44:02

倪主任好，

非常感谢您在病假期间及时沟通 如电话上所说，这两个项目是原来4个项目中的3和4，内容上没有改动，只是加了需要签字的SOW表格 原项目书中的1和2还需要一些时间讨论定稿，所以希望先启动3和4. 能否在周三北京时间下午5点之前确认？谢谢！

另外2月24日这一周DSI 郭老师，Julie，Thomas，孙恺和我已预留了时间来中国，和CSIC/JARI相关负责人会面并讨论工作，希望您能给予安排，并告知会议时间以便我们安排

再次感谢！并祝早日康复！

黄萍

From: Huang, Ping
Sent: Tuesday, January 7, 2020 5:04 PM
To: @jari.cn>
Subject: SOW Project 1 & 2

倪主任新年好，

请见两个项目的表格，请检查过目 如果同意的话我们就可以签字了 有什么问题请随时联系 谢谢！

黄萍

Ping Huang

Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email: @imperial.ac.uk
Website: <http://www.imperial.ac.uk/data-science/>

From: [Huang, Ping](#)
To: [@jari.cn](#)
Subject: White City development
Date: 24 January 2019 11:31:24

Dear ,

Please see the below website for information regarding the opportunities at our White City Campus. Look under "Industry and enterprise", particularly "ThinkSpace":

<https://www.imperial.ac.uk/white-city-campus/consultation/feedback/>

If that's something CSIC is looking for, I can reach out to ask more information.

Kind regards,
Ping

Ping Huang
Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Website: <http://www.imperial.ac.uk/data-science/>
Email: [@imperial.ac.uk](#)

From: [Huang, Ping](#)
To: .
Cc:
Subject: 中心项目签字
Date: 04 March 2020 11:11:02
Attachments: [Digi-Ocean Meeting Minutes 20200227.docx](#)
[Digi-Ocean SOW Project 2 Big Data -](#) [_16 Jan 19 \(jamm signed\).pdf](#)
[Digi-Ocean SOW Project 1 Multi-modal Traffic -](#) [_20.12.docx](#)
[Digi-Ocean Research Projects 3 -](#) [.docx](#)

倪主任好，

谢谢这些天来沟通交流中心项目的事，附上上周四我们帝国理工的相关人员的圆桌会议纪要和第一年启动的3个项目方案，供参考。目前我们有3个项目的技术架构和项目内容：

项目一：多模态道路交通信息融合及场景复原技术；
项目二：大数据通用基础平台（
项目三：Rossella结合机器学习和数据同化的有效海洋预测

这几个项目和前期我们双方同意的4个项目中的3个一样，可以马上启动。第三个改了几个关键词，如果有可能的话Rossella希望能和716所的专家们沟通一下技术细节。

因为之前圣诞、春节和疫情的影响，耽误了时间。中心的合约要求3月26日前（6个月内）启动中心的工作，签字后估计准备费用。布置工作也会要一些时间。学校的规定是资金不到位，不能挪用其它项目经费来调用人员和开始工作，所以DSI和帝国理工都在询问项目进展情况。JARI能否尽快审阅？另温馨提示：根据合约，签字以后，学校出Invoice，JARI收到Invoice后30天之内资金需到达学校账号。如果能提供一个以上进展的时间表，不胜感激！

如果需要更多信息或尽快安排一个双方的电话会议讨论，请随时联系我。谢谢！

祝工作顺利！

黄萍

Ping Huang

Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email ping.huang@imperial.ac.uk
Website: <http://www.imperial.ac.uk/data-science/>

From: @vip.163.com
To: Huang, Ping
Subject: 回复: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)
Date: 25 June 2020 12:32:57

This email from @vip.163.com originates from outside Imperial. Do not click on links and attachments unless you recognise the sender. If you trust the sender, add them to your [safe senders list](#) to disable email stamping for this address.

收到 谢谢!

发自我的华为手机

----- 原始邮件 -----

发件人: "Huang, Ping" @imperial.ac.uk>
日期: 2020年6月25日周四 19:17
收件人: @vip.163.com
抄送: @imperial.ac.uk>
主题: Fw: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear ,

烦请顾所在附件签字后扫描发回 谢谢!

祝好,
黄萍

From: Huang, Ping < @imperial.ac.uk>
Sent: Monday, June 22, 2020 10:22 AM
To: @csic.com.cn>; @jari.cn>; Guo, Yi-Ke
@imperial.ac.uk>; @jari.cn>;
@imperial.ac.uk>; @imperial.ac.uk>
Cc: @imperial.ac.uk>; @imperial.ac.uk>;
@imperial.ac.uk>
Subject: Re: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear Steering Committee members,

Thanks for the comments we received. The SoW has been updated accordingly and signed by Please see attached.

, hand over to you now for JARI's signature. Feel free to let me know if there is any questions. Many thanks.

Best wishes,
Ping

From: Huang, Ping <@imperial.ac.uk>
Sent: Thursday, June 11, 2020 6:40 PM
To: @csic.com.cn>; @jari.cn>;
@imperial.ac.uk>; @jari.cn>;
@imperial.ac.uk>; @imperial.ac.uk>;
@imperial.ac.uk>
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Subject: SOW for approval - Future Digital Ocean Innovation Centre (CSSC/JARI)

Dear Steering Committee members,

Hope everyone is well. Please kindly review attached schedule 2 SOW for project 3 of the JARI/CSSC-IC Future Digital Ocean Innovation Centre. The project details have been carefully reviewed and agreed by both teams. The Steering Committee's approval is appreciated. If you would like to discuss further, please let me know before Tuesday 16th June 2020. After that, it would be considered approved and will signed the agreement on behalf of the Steering Committee and proceed.

Please feel free to let me know if you require any further information. Many thanks.

Best wishes,
Ping

Ping Huang

Centre Manager, JARI/CSIC-IC Future Digital Ocean Innovation Centre

Data Science Institute, Imperial College London
William Penney Building, South Kensington Campus, London SW7 2AZ
Email: @imperial.ac.uk
Website: <http://www.imperial.ac.uk/data-science/>